



Comprehensive School Improvement Plan

Henry County Middle School
Henry County

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Introduction

The following Kentucky Department of Education resources should be referenced to assist in the development of Comprehensive School and District Improvement plans. Each document outlines the purpose and characteristics of effective plans by component.

Needs Assessment: <http://education.ky.gov/school/csip/Documents/Effective%20Needs%20Assessment.pdf>

Goals: <http://education.ky.gov/school/csip/Documents/Effective%20KBE%20Goals.pdf>

Objectives: <http://education.ky.gov/school/csip/Documents/Effective%20School%20Objectives.pdf>

Strategies: <http://education.ky.gov/school/csip/Documents/Effective%20Strategies.pdf>

Activities: <http://education.ky.gov/school/csip/Documents/Effective%20Activities.pdf>

Executive Summary: <http://education.ky.gov/school/csip/Documents/Effective%20Executive%20Summary.pdf>

KDE encourages the use of the 30-60-90 day plan template as schools incorporate and monitor the goals, objectives, strategies and activities specified in the Comprehensive Improvement Plan.

Phase I - Equitable Access to Effective Educators School Diagnostic

Introduction

National data show that poor and minority students, English Language Learners and students with disabilities continue to be taught more often than their peers by inexperienced, out-of-field or ineffective teachers. As a result, the United States Department of Education (USDE) required states to develop equity plans and use evidence based strategies to address this issue. Kentucky's plan is focused on teacher preparation; recruitment, hiring and placement of teachers; providing supports for on-going, job-embedded professional learning; and strategies to retain teacher and leaders.

All districts and schools in Kentucky are required to identify barriers and develop strategies to address these issues to achieving equitable access to effective educators for students most at risk. This is being incorporated within the Comprehensive District and School Improvement Plans. This diagnostic should be used as tool for identification of barriers and a catalyst for development of strategies that will result in novice reduction for gap closure. Strategies will be incorporated into the Comprehensive School Improvement Plan.

Kentucky's Plan Submitted to U.S. Education Department

<http://education.ky.gov/teachers/PGES/Documents/Teacher%20Equity%20Plan.pdf>

Equitable Access to Effective Educators - School

| Label | Assurance | Response | Comment | Attachment |
|------------------------|---|--|---------|--------------------------------------|
| School Equity Data (1) | <p>Complete the School Equity Data tab for this diagnostic. Include at least one other self-selected indicator for consideration.</p> <p>*Self-selected data could come from a variety of sources. It should be relevant to the needs of the school. Examples could include: principal, teacher or student demographic data; percentage of National Board Certified Teachers or Advanced Degrees; teacher or principal effectiveness data, TELL, turnover.</p> <p>**The school should complete the information in the chart ONLY for the subgroups reported in the School Report Card where the data has been suppressed to protect student identification required by the Family Educational Rights and Privacy Act (FERPA). Follow the steps below:</p> | I acknowledge that I have uploaded the School Equity Data. | | School Equity Diagnostic 2016 - 2017 |

Provide a brief analysis the school data from the chart. Include any trends, note-worthy data points or perceptions the data has provided related to equitable access to effective educators.

Approximately 40% of our teachers have less than 4 years experience. Our free/reduced lunch population of students encompasses over 50% of our total student population. These students are also part of our gap group. This means that when we focus on Gap reduction we are considering over half of our population.

After the data analysis is complete, the school will then identify the barriers (challenges) for some of the identified trends. An identified barrier, for example, could be higher teacher turnover in priority schools as compared with non-priority schools. Once the barriers have been identified, then root causes of why the barriers exist will be included.

One of the main barriers that we face is attracting quality new teachers to move to a rural community.

Another barrier is that half of our population falls in our Gap group.

| Label | Assurance | Response | Comment | Attachment |
|------------------|---|---|---------|-------------------|
| Goal Setting (4) | <p>Complete the School Equity Goals tab. Use the school's most recent measures in the Equity tab of the School Report Card to set equitable access goals for the next three years. The measures include: Working Conditions, Overall Teacher and Leader Effectiveness, Overall Student Growth, Percentage of new and KTIP teachers, and Percentage of Teacher Turnover.</p> <p>***Goals should reflect an analysis of barriers, root causes and strategies.</p> | I acknowledge that I have uploaded the School Equity Goal Data. | | HCMS Equity Goals |

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Equitable access to effective educators must be reflected in the Comprehensive School Improvement Plan. Strategies could include, but are not limited to, recruitment; hiring and placement of teachers and/or students; providing supports for on-going, job-embedded professional learning to improve teacher and leader effectiveness; and strategies to retain teacher and leaders, particularly in high needs schools. Once implemented, these should assist the school in meeting the goals set in the previous section.

If there are strategies and activities within one of the five major goals of the CSIP, which adequately addresses equitable access, the school may select the appropriate goal, objective, strategies and activities.

OR

The school may create a new goal to address equitable access to effective educators. Once a new goal has been created, the school will need to include appropriate objectives, strategies and activities.

The school may choose to provide an optional narrative response to include any additional information, but this is not required.

Goal 1:

HCMS will retain 100% of teachers with 0-4 years experience who have not been non-renewed.

Measurable Objective 1:

collaborate to create a school culture that provides support for new teachers. by 07/15/2017 as measured by the percent of teachers retained..

Strategy1:

New Teacher Induction Program - Systems will be in place to provide support for new teachers.

Category: Professional Learning & Support

Research Cited: Researched based best practice strategy

| Activity - District New Teacher Induction Program | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|---------------------------|------------|------------|----------------------------|--------------------------|
| Prior to the beginning of the school year the district conducts a new teacher professional development day. The teachers learn about the important aspects of the districts operations. The new teachers in the district meet monthly with the assistant superintendent for any support that is necessary. | Recruitment and Retention | 07/24/2017 | 05/31/2018 | \$11000 - District Funding | Assistant superintendent |

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| Activity - HCMS New Teacher Induction Program | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|---------------------------|------------|------------|---------------------------|---------------------------------------|
| New teachers in the building will be assigned a mentor teacher and will have a PD day to learn the day to day operations of HCMS. Teachers will meet frequently at the beginning of the school year to discuss support and share successes and concerns. Teachers will meet with the principal at the middle of the year to address any needs or concerns. | Recruitment and Retention | 08/01/2017 | 05/31/2018 | \$0 - No Funding Required | Administration and mentoring teachers |

| Activity - Instructional Coach Support | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--|------------|------------|----------------------------|---|
| New teachers will be supported in their classrooms by an instructional coach. They will have a weekly guided planning session to develop lessons and implement strategies together. | Academic Support Program Professional Learning Recruitment and Retention | 08/01/2017 | 05/31/2018 | \$50000 - District Funding | Assistant superintendent and administration |

Phase I - The Missing Piece

Introduction

This report provides a comprehensive response to the six objectives of The Missing Piece set for the by the Commissioner's Parent Advisory Council (CPAC). This diagnostic uses performance measurement and progress, as well as relationship building, resources and support to build capacity within schools and districts measure parent involvement and the desired outcome being made. Use the links below to navigate the diagnostic content and respond to the questions.

Stakeholders

What stakeholders (name and title) did you engage for the purpose of completing the Missing Piece diagnostic?

Principal, assistant principal, teachers and SBDM members.

Relationship Building

Overall Rating: 2.86

| | Statement or Question | Response | Rating |
|-----|--|--|---------------|
| 2.1 | Parents report that school staff understands and demonstrates how strong relationships with parents contribute to effective teaching and learning. | Parents report that school staff understands and demonstrates how strong relationships with parents contribute to effective teaching and learning. | Proficient |

| | Statement or Question | Response | Rating |
|-----|---|---|---------------|
| 2.2 | School staff implements systematic steps to welcome the parents of new and English as-a-Second-Language (ESL) students (for example, using home visits, personal calls or letters, open houses and/or other methods). | Administrators and school staff welcome and actively seek parents of all new and ESL students to encourage early relationship building. | Distinguished |

| | Statement or Question | Response | Rating |
|-----|---|---|---------------|
| 2.3 | Parents and other stakeholders report that they are actively welcomed when they visit the school. | Parents and other stakeholders report that they are actively welcomed when they visit the school. | Proficient |

| | Statement or Question | Response | Rating |
|-----|---|---|---------------|
| 2.4 | School staff implements systematic steps to encourage parents to attend school activities and participate in decisions about their children's learning. | School staff implements systematic steps to encourage parents to attend school activities and participate in decisions about their children's learning. | Proficient |

| | Statement or Question | Response | Rating |
|-----|---|---|---------------|
| 2.5 | School staff involves parents in personal communication about their students' progress at least once a month. | School staff involves parents in personal communication about their students' progress at least once a month. | Proficient |

| | Statement or Question | Response | Rating |
|-----|---|--|---------------|
| 2.6 | School staff completes needs assessment with all parents to determine resources necessary for their child's academic success. | Teachers informally collect some student needs data and some parents are contacted to discuss those needs. | Apprentice |

| | Statement or Question | Response | Rating |
|-----|--|---|---------------|
| 2.7 | All parents are asked for feedback on the school's efforts to welcome and engage parents and the feedback is used to improve the school's efforts. | Staff occasionally asks for feedback on school's efforts to welcome and engage parents, in an informal or casual way with no regular data collection. | Apprentice |

Communications

Overall Rating: 2.0

| | Statement or Question | Response | Rating |
|-----|--|--|------------|
| 3.1 | School staff implements systematic efforts to inform parents about academic goals, class work, grades and homework for their children in their home language. (For example, classroom contracts, student assignment books, homework websites, and online grade books). | School staff implements systematic efforts to inform parents about academic goals, class work, grades and homework for their children in their home language. (For example, using classroom contracts, student assignment books, homework websites, and online grade books.) | Proficient |

| | Statement or Question | Response | Rating |
|-----|--|--|------------|
| 3.2 | School staff offers varied ways that parents can share information with teachers about their children's learning needs. (For example, phone and e-mail contacts, offering parent conferences, making home visits, or other methods). | School staff offers varied ways to that parent can see share information with teachers about their children's learning needs. (For example, phone and email contact, offering parent conferences, and making home visits). | Proficient |

| | Statement or Question | Response | Rating |
|-----|--|---|------------|
| 3.3 | School staff partners with community leaders and organizations to build parent understanding of academic expectations, school strategies, and student achievement results. | School staff sometime provides community organizations with information about academic expectations for parents who use their services. | Apprentice |

| | Statement or Question | Response | Rating |
|-----|---|---|------------|
| 3.4 | School staff offers parents opportunities to discuss school-wide achievement issues, including assessment data, at least once a semester. | Student achievement data or achievement results are communicated informally to parents by school staff. | Apprentice |

| | Statement or Question | Response | Rating |
|-----|--|--|--------|
| 3.5 | School staff implements systematic efforts to maximize parent-teacher conference participation. (For example, offering multiple locations, convenient times, follow-up with parents who do not reply to first notices, and opportunities for student-led conferences). | Optional parent-teacher conferences are offered at school and parents are notified if a teacher wants to conference. | Novice |

| | Statement or Question | Response | Rating |
|-----|--|---|------------|
| 3.6 | At least 50 percent of parents respond to annual school and/or district stakeholder surveys. | District-wide stakeholder surveys are given to parents and teachers encourage parents to respond. | Apprentice |

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| | Statement or Question | Response | Rating |
|------------|--|---|---------------|
| 3.7 | Stakeholder survey data is consistently used to plan school improvement efforts and to evaluate their effectiveness. | School staff develops a short survey that is distributed to parents, response rate is low and results are not shared with all stakeholders. | Novice |

Decision Making

Overall Rating: 1.57

| | Statement or Question | Response | Rating |
|-----|--|--|---------------|
| 4.1 | The school staff offers professional learning community opportunities, workshops, and easily accessible written information to equip parents for service on the SBDM council and committees. | Parents elected to serve on school council and some other parents who serve on SBDM committees are invited to attend training offered by school or district. | Apprentice |

| | Statement or Question | Response | Rating |
|-----|---|--|---------------|
| 4.2 | School council and committees facilitate broad parent participation by actively recruiting diverse membership, providing interpreters and translated materials when needed, setting convenient meeting times, and seeking wide parent input. At least 40 percent of parents vote in SBDM parent election. | School council has parent members as required by law, parents are not asked to serve on committees, meeting time and place is determined by principal. Low voter turnout for SBDM parent election. | Novice |

| | Statement or Question | Response | Rating |
|-----|--|--|---------------|
| 4.3 | Parents on the SBDM council and committees engage and mentor many other parents by reporting to multiple groups and seeking input through surveys, meetings, and varied other methods. | School council chair sends council minutes to largest parent organization with no follow-up. | Novice |

| | Statement or Question | Response | Rating |
|-----|--|---|---------------|
| 4.4 | The school council adopts measurable objectives and plans coherent strategies to build authentic parent participation, and the school council monitors the implementation and impact of that work. | School council has some parent involvement components and action items that deal with specific academic areas. Little or no funding is provided. Little or no implementation and impact checking is done. | Apprentice |

| | Statement or Question | Response | Rating |
|-----|---|---|---------------|
| 4.5 | School council policies ensure active roles for parents on SBDM council and committees, and other groups making decisions about school improvement. | School council encourages parents to serve only on SBDM committees that deal with parent involvement and/or school climate. | Apprentice |

| | Statement or Question | Response | Rating |
|-----|--|---|---------------|
| 4.6 | Parents report that they are treated as valued partners on school leadership teams, SBDM council and committees, the school council, and other groups making decisions about school improvement. | Parents report that they are sometimes encouraged to take part in discussions about school improvement. | Apprentice |

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| | Statement or Question | Response | Rating |
|------------|--|---|---------------|
| 4.7 | School staff has a plan to identify new and experienced parent leaders who support and build capacity for parents to serve effectively on the school council and committee work. | Teachers share information from year to year with parents who serve on the school council and/or overlaps council terms of parents. | Novice |

Advocacy

Overall Rating: 2.33

| | Statement or Question | Response | Rating |
|-----|--|--|---------------|
| 5.1 | School staff ensures every student has a parent and/or another adult who knows how to advocate, or speak up for them, regarding the student's academic goals and individual needs. | School staff ensures every student has a parent and/or another adult who knows how to advocate, or speak up for them, regarding the students' academic goals and learning needs. | Proficient |

| | Statement or Question | Response | Rating |
|-----|--|--|---------------|
| 5.2 | Most parents participate actively in student led conferences or other two-way communication about meeting their child's individual learning needs. | Some parents are involved in informal conversation with school staff to address their child's individual learning needs. | Apprentice |

| | Statement or Question | Response | Rating |
|-----|---|---|---------------|
| 5.3 | Parents report participating actively and effectively in required planning for individual learning, for example, Individual Education Plans, Individual Learning Plans, Gifted Student Plans, 504 Plans, and intervention strategies to ensure college readiness (Senate Bill 130). | Parents report participating actively and effectively in required planning for individual learning, for example, Individual Education Plans, Individual Learning Plans, Gifted Student Plans, 504 Plans, and intervention strategies to ensure college readiness (Senate Bill 130). | Proficient |

| | Statement or Question | Response | Rating |
|-----|--|---|---------------|
| 5.4 | School staff gives parents clear, complete information on the procedures for resolving concerns and filing complaints, and the council reviews summary data on those complaints to identify needed improvements. | Teachers handle parent complaints but outcomes are not tracked or reported. | Novice |

| | Statement or Question | Response | Rating |
|-----|---|---|---------------|
| 5.5 | School staff ensures that parents and community members are well informed about how to become educational advocates, or how to access a trained educational advocate when needed. | School staff ensures that parents and community members are well informed about how to become an educational advocate or how to access an educational advocate when needed. | Proficient |

| | Statement or Question | Response | Rating |
|-----|--|---|---------------|
| 5.6 | As students are identified by school staff as having disabilities or performing at the novice level, additional intentional steps are taken to ensure that parents have the option to use a trained advocate to assist them in speaking for their child's needs. | Novice level students are identified by school staff to receive targeted strategies for academic improvement. Parents are informed of the strategies but do not receive training on how to use those strategies or how progress will be measured. | Apprentice |

Learning Opportunities

Overall Rating: 1.5

| | Statement or Question | Response | Rating |
|-----|---|--|------------|
| 6.1 | Parents have multiple opportunities to learn about and discuss the following: - Kentucky standards and expectations for all students - The school's curriculum, instructional methods, and student services - The school's decision-making process, including opportunities for parents to participate on SBDM councils and committees - Their children's learning and development, along with legal and practical options for helping their children succeed, such as the IEP and/or ILP process - Community resources to support learning - Opportunities to participate in state and district school improvement efforts, such as forums, committees, and surveys. | School provides open house and family nights for some parents to learn about: • Kentucky standards and expectations for all students. • School's curriculum, instructional methods, and student services. • School's decision-making process, including opportunities for parents to participate on councils and SBDM committees. • Their children's learning and development, along with legal and practical options for helping their children succeed such as participation in IEP and/or ILP process. • Community resources to support learning. | Apprentice |

| | Statement or Question | Response | Rating |
|-----|--|--|------------|
| 6.2 | School staff makes systematic use of written communications (for example, newsletters, websites, and bulletin boards) to help parents understand their own children's progress and the progress of the school. | School staff makes systematic use of written communications (for example, newsletters, Web sites, bulletin boards) to help parents understand their own children's academic progress and the progress of school. | Proficient |

| | Statement or Question | Response | Rating |
|-----|---|--|--------|
| 6.3 | School staff displays proficient student work with scoring guides to demonstrate academic expectations to parents and students, and updates the displays regularly. | Some student work of various levels is exhibited in the classroom. | Novice |

| | Statement or Question | Response | Rating |
|-----|--|---|--------|
| 6.4 | School staff offers parent workshops and meetings in convenient locations to help parents develop skills in supporting their children's learning and the school's improvement efforts. | School staff offers some information to parents to learn how to support their child's learning. | Novice |

| | Statement or Question | Response | Rating |
|-----|---|--|--------|
| 6.5 | School council has a classroom observation policy that welcomes families to visit all classrooms. | School staff allows parents to visit regular education classrooms upon request. There is no school policy. | Novice |

| | Statement or Question | Response | Rating |
|-----|--|--|--------|
| 6.6 | School staff develops parent leaders who contribute regularly to other parents' understanding and who help meet other parent learning needs. | There is little or no development of parent leaders. | Novice |

Community Partnerships

Overall Rating: 1.67

| | Statement or Question | Response | Rating |
|-----|--|---|--------|
| 7.1 | School leadership regularly shares information on student achievement and involves business and community leaders in school improvement efforts. | School leadership informs the community once a year about student achievement. (For example, letters to editor or newspaper article). | Novice |

| | Statement or Question | Response | Rating |
|-----|---|--|------------|
| 7.2 | School leadership develops partnerships with several businesses, organizations, and agencies to support student learning and create mentors for students and parents. | Some teachers ensure that students participate in programs within the community that are linked to student learning. | Apprentice |

| | Statement or Question | Response | Rating |
|-----|---|---|--------|
| 7.3 | School leadership collaborates with employers to support parent and volunteer participation in students' education. | School leadership rarely invites employers to support adult participation in education. | Novice |

| | Statement or Question | Response | Rating |
|-----|--|---|--------|
| 7.4 | School staff collaborates with businesses, organizations, and agencies to address individual student needs and shares that information with parents. | Staff sometimes collaborates with community agencies to address general student academic needs. | Novice |

| | Statement or Question | Response | Rating |
|-----|---|---|------------|
| 7.5 | Parents make active use of the school's resources and community resources and report that they provide meaningful help to resolve family challenges that could interfere with student learning. (For example, FRYSC or Title I coordinators connect family with community resources and follow up). | Parents make active use of school and community resources and report that they provide meaningful help to resolve family challenges that could interfere with student learning. (For example, FRYSC or Title 1 coordinators connect family with community resources and follow up). | Proficient |

| | Statement or Question | Response | Rating |
|-----|--|--|------------|
| 7.6 | School staff offers and publicizes community-based learning activities aligned with the curriculum, such as tutoring linked to the curriculum and internships, for all students and parents. | School staff maintains a resource directory on some agencies, programs and services that will provide services for students. | Apprentice |

Reflection

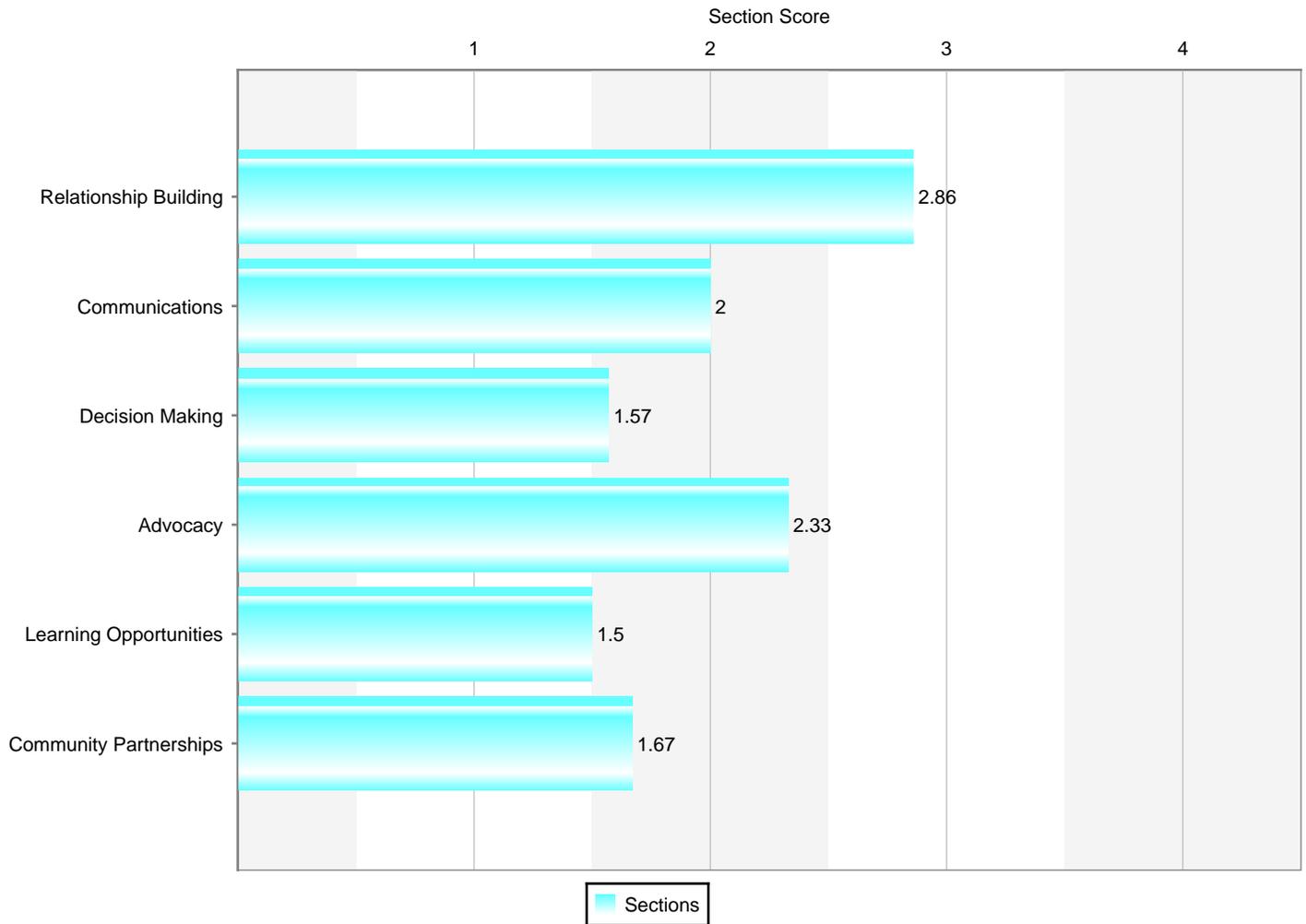
Reflect upon your responses to each of the Missing Piece objectives.

Although HCMS has made great strides in doing better to communicate with parents, this is an area that we need to continue to grow in.

There is very little communication with community partners; however, with the growth of PBL projects our community has more opportunities to participate in our school.

Report Summary

Scores By Section



Improvement Plan Stakeholder Involvement

Introduction

The responses should be brief, descriptive, and appropriate for the specific section. It is recommended that the responses are written offline and then transferred into the sections below.

Improvement Planning Process

Improvement Planning Process

Describe the process used to engage a variety of stakeholders in the development of the institution's improvement plan. Include information on how stakeholders were selected and informed of their roles, and how meetings were scheduled to accommodate them.

When looking at continuous improvement, the middle school examines the data within existing PLCs - grade level and content level - and within its site-based council. The SBDM features the principal along with elected teachers and parents.

Describe the representations from stakeholder groups that participated in the development of the improvement plan and their responsibilities in this process.

Data in various forms is examined through teacher PLCs. These PLCs create plans for improvement (ultimately what the SIP is based upon). The SBDM looks over the summation of this work, ask questions and approves the SIP.

Explain how the final improvement plan was communicated to all stakeholders, and the method and frequency in which stakeholders receive information on its progress.

The teaching staff reviews the developed SIP and data is examined on an interim basis. This basis includes when MAP testing occurs (three times per year) along with K-PREP data releases. Content area teachers meet monthly to discuss student progress in regards to open response question writing.

Phase I - Needs Assessment

Introduction

The purpose of the School Needs Assessment is to use data and information to prioritize allocation of resources and activities.

Data Analysis

What question(s) are you trying to answer with the data and information provided to you? What does the data/information tell you?

What does the data/information not tell you?

Although HCMS made great strides during the 2016 school year on the spring assessment, there are still many areas of growth for us. Our school can celebrate the fact that we are a distinguished school. Due to novice reduction, our overall score improved over 8 points. The data also showed that we improved very little in the area of student achievement. The data indicates that we need to improve our day to day tier I instruction.

The data tells us several things. Among them:

1. Things we intentionally implemented (Movers and Shakers, CER focus, etc.) helped reduce novices.
2. Our growth is still stagnant in all academic areas.
3. Our top students are not scoring in the distinguished range
4. Even with the reduction, we still have too many students scoring in the novice range
5. Special education population is still scoring in the novice range
6. We are still below the state average in most content areas

Areas of Strengths

What were the areas of strength you noted? What actions are you implementing to sustain the areas of strength? What is there cause to celebrate?

Our greatest strength was in novice reduction. In reading we scored 90 points and in math 96 points in this area, giving us an overall score of 93.1. Knowing that novice reduction is responsible for our jump to distinguished we must continue to keep this as an area of focus by improving our current strategies and implementing new ones.

We saw overall growth in reading (+7), math (+6.4), and social studies (+11.9).

To continue to strive to maintain a distinguished school we will continue our focus of CER writing, Movers and Shakers (novice students and adding apprentice),and proctor pals for special education students. In order to improve our tier I instruction we have implemented disciplinary literacy strategies and workshop model school-wide.

Opportunities for Improvement

What were areas in need of improvement? What plans are you making to improve the areas of need?

Based on KPREP data our overall need of improvement is in tier I instruction. To improve in this area we are focusing on disciplinary literacy and teaching using the workshop model. We had professional development opportunities on both and are continuing the work through both grade level and content level PLCs. This work is also supported through teachers collaborating with an instructional coach.

To improve in the area of math, all of our teachers along with our instructional coach and assistant principal are involved in Conceptual Building Blocks training. All math teachers have had training in the workshop model through Minds on Mathematics. The overall goal is to change the way math looks in the building shifting the focus from teacher lead to student lead.

To improve in the area of reading, language arts teachers are fine tuning the use of workshop model to put more of the learning on students. Through the use of disciplinary literacy, all content areas are intentionally teaching reading through the lens of their discipline.

To improve in the area of writing language arts teachers are doing a book study on the work of Lucy Calkins. All language arts teachers are implementing at least one unit this current year with full implementation during the 2017-2018 school year. All content teachers will continue to perfect the use of CER in their discipline. They will use monthly data on writing to drive instruction.

Conclusion

Reflect on your answers provided in the previous sections. What are your next steps in addressing areas of concern?

Although we saw a huge jump in our overall score this past year, our achievement scores have remained consistent for several years, still below the state average in most content areas. We have to refine what we are doing to obtain better results. Our teachers and students are better than what are our achievement scores indicated.

Next steps-

- intentionally planning grade level and content level PLC time to focus on improving tier I instruction by implementing best practices, disciplinary literacy, and workshop model.
- utilizing our instructional coach to assist teachers in areas of growth and implementing best practice strategies.
- continue CER writing instruction for ERQ writing.
- continue novice reduction plan (Movers and Shakers and Proctor Pals).
- Administrative walk-throughs giving specific feedback on ways to improve daily instruction.

HCMS CSIP 2017-2018

Overview

Plan Name

HCMS CSIP 2017-2018

Plan Description

Goals Summary

The following is a summary of the goals encompassed in this plan. The details for each goal are available in the next section.

| # | Goal Name | Goal Details | Goal Type | Total Funding |
|---|--|--|-----------|---------------|
| 1 | All students at Henry County Middle School will become proficient readers. | Objectives: 3 Strategies: 6 Activities: 10 | Academic | \$4800 |
| 2 | All students at Henry County Middle School will become proficient in mathematics. | Objectives: 3 Strategies: 6 Activities: 12 | Academic | \$19300 |
| 3 | All students at Henry County Middle School will be provided opportunities to help them reach college/career readiness. | Objectives: 1 Strategies: 1 Activities: 5 | Academic | \$1200 |

Goal 1: All students at Henry County Middle School will become proficient readers.

Measurable Objective 1:

61% of All Students will demonstrate a proficiency level in Reading by 05/20/2016 as measured by Spring 2017 KPREP results.

Strategy 1:

Intervention - All students who are in the 25 percentile or below, as measured by MAP data or novice on previous year's KPREP, have been placed in a tiered intervention to receive additional support in reading.

Category: Continuous Improvement

| Activity - Data Analysis | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|---|--------------------------|------------|------------|-------------------|---------------------|---|
| Principal and literacy specialist analyze MAP and KPREP data to determine placement in interventions of students needing additional support in reading throughout the year. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 | No Funding Required | Principal, Literacy Specialist |
| Activity - Tier II and Tier III Intervention | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
| Students in Tier II intervention are using computer programs and researched based instructional strategies to help close the gap in their reading levels. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$2500 | Race to the Top | Literacy Specialist, Tier II Intervention Teachers |
| Activity - Progress Monitoring | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
| Students in Tier II and Tier III intervention are progressed monitored on a bi-weekly basis using AIMS Web. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$1300 | District Funding | District School Psychologist, Tier II Intervention Teachers, Tier III Intervention Teachers |

Strategy 2:

Professional Learning Communities - Teachers will meet weekly in grade level PLCs to focus on improving Tier I instruction. Teachers in content level PLCs will meet monthly to analyze data, assessments, and make plans for improvement.

Category: Professional Learning & Support

Comprehensive School Improvement Plan

Henry County Middle School

| Activity - Weekly #WIT Time | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|--|-----------------------|------------|------------|-------------------|---------------------|---|
| Grade level teams will meet weekly to focus on best practices of instruction such as workshop model, rigor, engagement, inquiry learning, literacy strategies, assessments, etc. | Professional Learning | 08/31/2016 | 05/31/2017 | \$0 | No Funding Required | Principal, Assistant Principal, Instructional Coach |

| Activity - Teacher Learning Walks | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|---|-----------------------|------------|------------|-------------------|---------------------|---|
| On a monthly basis, during #Wit Time, teachers will observe model labs exhibiting best practices in literacy to implement into their own instruction. | Professional Learning | 08/10/2016 | 05/31/2017 | \$0 | No Funding Required | Principal, Assistant Principal, instructional coach, model lab teachers |

| Activity - Content #WIT Time | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|--|-----------------------|------------|------------|-------------------|---------------------|---|
| Content teachers will meet on a monthly basis to analyze assessment items, student data, and to make continuous plans for improvement. | Professional Learning | 08/31/2016 | 05/31/2017 | \$0 | No Funding Required | Principal, Assistant Principal, Instructional Coach |

Measurable Objective 2:

37% of Students with Disabilities students will demonstrate a proficiency level in Reading by 05/31/2017 as measured by Spring 2017 KPREP results.

Strategy 1:

Content Enhancement - Special Education Teachers have one period per day to work with students with learning disabilities to close the gap between where they are and their current grade in the area of reading.

Category: Continuous Improvement

| Activity - Content Enhancement Period | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|--|--------------------------|------------|------------|-------------------|---------------------|---|
| Students with learning disabilities have one period today to get extra assistance in reading instruction to close the gap between their current instructional level and grade level expectations. During this period teachers focus on reading and test taking strategies. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 | No Funding Required | Special Education Teachers, Principal, Special Education Director |

Strategy 2:

Movers and Shakers - Special Education Students who are border line novice/apprentice will be in a small group weekly to get the extra support that they need to progress to the next level.

Comprehensive School Improvement Plan

Henry County Middle School

Category: Continuous Improvement

| Activity - Movers and Shakers | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|--|--------------------------|------------|------------|-------------------|---------------------|---------------------------------------|
| Special education students who are border line novice/apprentice will meet weekly with special education teacher to focus on test taking strategies to advance them to the next level. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$0 | No Funding Required | administration and reading specialist |

Strategy 3:

Proctor Pals - Students with disabilities will meet with proctor pals on a monthly basis to familiarize themselves with their testing partner and to advocate for themselves on adequately using their accommodations during a testing situation.

Category: Continuous Improvement

| Activity - Procotor Pals | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|--|--------------------------|------------|------------|-------------------|---------------------|--|
| Students receiving testing accommodations will meet with their proctor pals on a monthly basis to familiarize themselves with their testing buddy and to learn to advocate for themselves for using their accommodations most effectively. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$0 | No Funding Required | administration , director of special education, proctor pals |

Measurable Objective 3:

10% of All Students will increase student growth from novice to apprentice or above in Reading by 05/31/2017 as measured by Spring 2017 KPREP results.

Strategy 1:

Movers and Shakers II - Literacy Specialist will work weekly with students who are borderline novice/apprentice on skills they are lacking to advance them to the next level.

Category: Continuous Improvement

| Activity - Movers and Shakers II | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|--|--------------------------|------------|------------|-------------------|-----------------------|-------------------------------------|
| An instructional literacy specialist will tutor identified students who are high novice/low apprentice one day per week to reduce novice KPREP scores. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$1000 | GRECC Race to the Top | administration , literacy speciaist |

Goal 2: All students at Henry County Middle School will become proficient in mathematics.

Measurable Objective 1:

55% of All Students will demonstrate a proficiency level in Mathematics by 05/31/2017 as measured by Spring 2017 KPREP results.

Comprehensive School Improvement Plan

Henry County Middle School

Strategy 1:

Improving Tier I Instruction - Focusing on improving Tier I instruction through the implementation of the workshop model of instruction and teaching using strategies from the Conceptual Building Blocks professional development. Teachers will also use disciplinary literacy to teach reading/writing through the lens of mathematics.

Category: Continuous Improvement

| Activity - Grade Level WIT Time | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|---|-----------------------|------------|------------|-------------------|-----------------------|--|
| Grade level teams will meet weekly to focus on best practices of instruction such as workshop model, rigor, engagement, inquiry learning, disciplinary literacy, assessments, etc. | Professional Learning | 08/10/2016 | 05/31/2017 | \$0 | No Funding Required | Principal, Assistant Principal, Instructional Coach, Teachers |
| Activity - Teacher Learning Walks | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
| On a monthly basis, during WIT time, teachers will observe lab classrooms exhibiting best practices to implement into their own instruction. | Professional Learning | 01/02/2017 | 05/31/2017 | \$0 | No Funding Required | Principal, Assistant Principal, Instructional Coach, and Teachers |
| Activity - Content Level WIT | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
| Teachers meet bi-weekly with the instructional coach to focus on teaching using disciplinary literacy through the lens of their content, teaching using the workshop model, analyzing MAP data to make informed decisions on instructional practices. | Professional Learning | 08/10/2016 | 05/31/2017 | \$0 | No Funding Required | Administration, Instructional coach, and teachers |
| Activity - Professional Development | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
| All math teachers, assistant principal and instructional coach were trained in teaching using the Conceptual Building Blocks model and also in the math workshop model through the Minds on Math workshop. | Professional Learning | 06/01/2016 | 05/31/2017 | \$16500 | GRECC Race to the Top | Assistant superintendent, Administration, Instructional coach and teachers |
| Activity - Administrative Walk-throughs | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
| Weekly walk-throughs by the administrators that provide specific feedback on improving the quality of daily instruction. | Professional Learning | 09/01/2016 | 05/31/2017 | \$0 | No Funding Required | Administrators |

Comprehensive School Improvement Plan

Henry County Middle School

Strategy 2:

Intervention - Students scoring in the bottom 25 percentile according to MAP data have been placed in a tiered intervention to receive additional support in mathematics.

Category: Continuous Improvement

| Activity - Data Analysis | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|--|--------------------------|------------|------------|-------------------|---------------------|--|
| Literacy specialist and Instructional coach analyzed MAP and KPREP data to determine placements in interventions of students needing additional support in math throughout the year. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 | No Funding Required | Administration , Instructional coach, and Literacy specialist. |

| Activity - Tier II and Tier III Intervention | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|---|--------------------------|------------|------------|-------------------|----------------------|--|
| Students are placed in specific intervention class to help close the gaps in mathematics instruction through computer based programs and research based strategies. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$1500 | School Council Funds | Tier II and III intervention teachers. |

| Activity - Progress Monitoring | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|---|--------------------------|------------|------------|-------------------|-------------------|---|
| Students in Tier II and Tier III intervention are progressed monitored on a bi-weekly basis using AIMS web. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$1300 | District Funding | District Psychologist, Tier II and Tier III Intervention teachers |

Measurable Objective 2:

33% of Students with Disabilities students will demonstrate a proficiency level in Mathematics by 05/31/2017 as measured by Spring 2017 KPREP results.

Strategy 1:

Content Enhancement - Special Education Teachers have one period per day to work with students with learning disabilities to close the gap between where they are and their current grade in the area of math.

Category: Continuous Improvement

| Activity - Content Enhancement Period | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|--|--------------------------|------------|------------|-------------------|---------------------|---|
| Students with learning disabilities have one period per day to get extra assistance in math instruction to close the gap between their current instructional level and grade level expectations. During this period teachers focus on math and test taking strategies. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 | No Funding Required | Special Education Teachers, Special Education Director, Principal |

Comprehensive School Improvement Plan

Henry County Middle School

Strategy 2:

Proctor Pals - Students with a disability in math will work monthly with an assigned proctor pal to familiarize themselves with their proctor pal and for them to become an advocate for themselves on using their accommodations more effectively.

Category: Continuous Improvement

| Activity - Proctor Pals | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|---|--------------------------|------------|------------|-------------------|---------------------|--|
| Students with a disability in math will meet monthly with their proctor pal to familiarize themselves with them and to learn to be an advocate for themselves on using their accommodations more effectively. | Academic Support Program | 11/01/2016 | 05/31/2017 | \$0 | No Funding Required | administration , proctor pals, district special education director |

Strategy 3:

Movers and Shakers II - Students with disabilities in math that are border line novice/apprentice will work with special education teacher on math skills and test taking strategies they are lacking to advance them to the next level.

Category: Continuous Improvement

| Activity - Movers and Shakers II | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|--|--------------------------|------------|------------|-------------------|---------------------|--|
| Students with a disability in math will work weekly with a special education teacher on math skills they are lacking and test taking strategies. | Academic Support Program | 01/03/2017 | 05/31/2017 | \$0 | No Funding Required | administration , special education teacher |

Measurable Objective 3:

10% of All Students will increase student growth from novice to apprentice or above in Mathematics by 05/31/2017 as measured by Spring 2017 KPREP results.

Strategy 1:

Movers and Shakers - Principals, along with math specialists will work with individual students who are high novice/low apprentice one day per week to reduce novice KPREP scores in both areas.

Category: Continuous Improvement

| Activity - Movers and Shakers Time | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|--|--------------------------|------------|------------|-------------------|---------------------|----------------------|
| A math teacher will tutor identified students who are high novice/low apprentice one day per week to reduce novice KPREP scores. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$0 | No Funding Required | Principals, Teachers |

Goal 3: All students at Henry County Middle School will be provided opportunities to help them reach college/career readiness.

Measurable Objective 1:

100% of All Students will achieve college and career readiness opportunities in Career & Technical by 05/31/2017 as measured by the students ILP.

Strategy 1:

College/Career Awareness - Students will be given numerous opportunities throughout their time as a HCMS student to explore various college and career options for their future.

Category: Career Readiness Pathways

| Activity - ILP | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
|--|--------------------------------|------------|------------|-------------------|---------------------|---|
| Guided by our guidance counselor, each year students update their ILP information learning more about careers that match their interest. | Career Preparation/Orientation | 09/01/2016 | 05/31/2017 | \$0 | No Funding Required | Guidance Counselor |
| Activity - College/Technical School Visits | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
| Based upon interest on ILP, guidance counselor arranges college/technical visits for every 8th grade student. | Career Preparation/Orientation | 10/14/2016 | 10/14/2016 | \$1200 | District Funding | Guidance Counselor, College/Career Coach, Youth Services Center |
| Activity - Career Pathway Shadowing Day | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
| Middle and high school counselors plan a day for our 8th grade students to go and shadow career pathway classes for them to gain knowledge of the pathway/s they might be interested in perusing as a high school student. | Career Preparation/Orientation | 01/02/2017 | 03/31/2017 | \$0 | No Funding Required | Middle School Guidance Counselor, High School Guidance Counselor, Youth Services Center |
| Activity - ILEAD ACADEMY Shadowing Day | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |

Comprehensive School Improvement Plan

Henry County Middle School

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|--|--------------------------------|-------------------|-----------------|--------------------------|--------------------------|---|
| Students interested in perusing the high school route of ILEAD Academy spent a day shadowing a former HCMS student to gather more information about this program in order for them to make a more educated decision about applying. | Career Preparation/Orientation | 01/17/2017 | 02/28/2017 | \$0 | No Funding Required | Principal, ILEAD Academy Director |
| Activity - Grade Level Data Nights | Activity Type | Begin Date | End Date | Resource Assigned | Source Of Funding | Staff Responsible |
| Grade Level Data Nights are planned and take place for teachers to go over KPREP and MAP test scores with students and parents. Parents also have the opportunity of learn more about their child's ILP and options for high school. | Academic Support Program | 11/07/2016 | 11/17/2016 | \$0 | No Funding Required | Principals, Grade Level Teachers, Youth Services Center |

Activity Summary by Funding Source

Below is a breakdown of your activities by funding source

No Funding Required

| Activity Name | Activity Description | Activity Type | Begin Date | End Date | Resource Assigned | Staff Responsible |
|------------------------------|--|--------------------------------|------------|------------|-------------------|---|
| Movers and Shakers Time | A math teacher will tutor identified students who are high novice/low apprentice one day per week to reduce novice KPREP scores. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$0 | Principals, Teachers |
| Data Analysis | Principal and literacy specialist analyze MAP and KPREP data to determine placement in interventions of students needing additional support in reading throughout the year. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 | Principal, Literacy Specialist |
| Grade Level WIT Time | Grade level teams will meet weekly to focus on best practices of instruction such as workshop model, rigor, engagement, inquiry learning, disciplinary literacy, assessments, etc. | Professional Learning | 08/10/2016 | 05/31/2017 | \$0 | Principal, Assistant Principal, Instructional Coach, Teachers |
| Teacher Learning Walks | On a monthly basis, during #Wit Time, teachers will observe model labs exhibiting best practices in literacy to implement into their own instruction. | Professional Learning | 08/10/2016 | 05/31/2017 | \$0 | Principal, Assistant Principal, instructional coach, model lab teachers |
| Administrative Walk-throughs | Weekly walk-throughs by the administrators that provide specific feedback on improving the quality of daily instruction. | Professional Learning | 09/01/2016 | 05/31/2017 | \$0 | Administrators |
| Career Pathway Shadowing Day | Middle and high school counselors plan a day for our 8th grade students to go and shadow career pathway classes for them to gain knowledge of the pathway/s they might be interested in perusing as a high school student. | Career Preparation/Orientation | 01/02/2017 | 03/31/2017 | \$0 | Middle School Guidance Counselor, High School Guidance Counselor, Youth Services Center |
| Proctor Pals | Students with a disability in math will meet monthly with their proctor pal to familiarize themselves with them and to learn to be an advocate for themselves on using their accommodations more effectively. | Academic Support Program | 11/01/2016 | 05/31/2017 | \$0 | administration, proctor pals, district special education director |

Comprehensive School Improvement Plan

Henry County Middle School

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|-----------------------------|--|--------------------------------|------------|------------|-----|---|
| ILEAD ACADEMY Shadowing Day | Students interested in perusing the high school route of ILEAD Academy spent a day shadowing a former HCMS student to gather more information about this program in order for them to make a more educated decision about applying. | Career Preparation/Orientation | 01/17/2017 | 02/28/2017 | \$0 | Principal, ILEAD Academy Director |
| Grade Level Data Nights | Grade Level Data Nights are planned and take place for teachers to go over KPREP and MAP test scores with students and parents. Parents also have the opportunity of learn more about their child's ILP and options for high school. | Academic Support Program | 11/07/2016 | 11/17/2016 | \$0 | Principals, Grade Level Teachers, Youth Services Center |
| Movers and Shakers | Special education students who are border line novice/apprentice will meet weekly with special education teacher to focus on test taking strategies to advance them to the next level. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$0 | administration and reading specialist |
| Data Analysis | Literacy specialist and Instructional coach analyzed MAP and KPREP data to determine placements in interventions of students needing additional support in math throughout the year. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 | Administration , Instructional coach, and Literacy specialist. |
| Weekly #WIT Time | Grade level teams will meet weekly to focus on best practices of instruction such as workshop model, rigor, engagement, inquiry learning, literacy strategies, assessments, etc. | Professional Learning | 08/31/2016 | 05/31/2017 | \$0 | Principal, Assistant Principal, Instructional Coach |
| Procotor Pals | Students receiving testing accommodations will meet with their proctor pals on a monthly basis to familiarize themselves with their testing buddy and to learn to advocate for themselves for using their accommodations most effectively. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$0 | administration , director of special education, proctor pals |
| Content #WIT Time | Content teachers will meet on a monthly basis to analyze assessment items, student data, and to make continuous plans for improvement. | Professional Learning | 08/31/2016 | 05/31/2017 | \$0 | Principal, Assistant Principal, Instructional Coach |
| Teacher Learning Walks | On a monthly basis, during WIT time, teachers will observe lab classrooms exhibiting best practices to implement into their own instruction. | Professional Learning | 01/02/2017 | 05/31/2017 | \$0 | Principal, Assistant Principal, Instructional Coach, and Teachers |
| Content Enhancement Period | Students with learning disabilities have one period today to get extra assistance in reading instruction to close the gap between their current instructional level and grade level expectations. During this period teachers focus on reading and test taking strategies. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 | Special Education Teachers, Principal, Special Education Director |

Comprehensive School Improvement Plan

Henry County Middle School

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|----------------------------|--|--------------------------------|------------|------------|-----|---|
| Movers and Shakers II | Students with a disability in math will work weekly with a special education teacher on math skills they are lacking and test taking strategies. | Academic Support Program | 01/03/2017 | 05/31/2017 | \$0 | administration , special education teacher |
| ILP | Guided by our guidance counselor, each year students update their ILP information learning more about careers that match their interest. | Career Preparation/Orientation | 09/01/2016 | 05/31/2017 | \$0 | Guidance Counselor |
| Content Level WIT | Teachers meet bi-weekly with the instructional coach to focus on teaching using disciplinary literacy through the lens of their content, teaching using the workshop model, analyzing MAP data to make informed decisions on instructional practices. | Professional Learning | 08/10/2016 | 05/31/2017 | \$0 | Administration , Instructional coach, and teachers |
| Content Enhancement Period | Students with learning disabilities have one period per day to get extra assistance in math instruction to close the gap between their current instructional level and grade level expectations. During this period teachers focus on math and test taking strategies. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 | Special Education Teachers, Special Education Director, Principal |
| Total | | | | | \$0 | |

School Council Funds

| Activity Name | Activity Description | Activity Type | Begin Date | End Date | Resource Assigned | Staff Responsible |
|-----------------------------------|---|--------------------------|------------|------------|-------------------|--|
| Tier II and Tier III Intervention | Students are placed in specific intervention class to help close the gaps in mathematics instruction through computer based programs and research based strategies. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$1500 | Tier II and III intervention teachers. |
| Total | | | | | \$1500 | |

District Funding

| Activity Name | Activity Description | Activity Type | Begin Date | End Date | Resource Assigned | Staff Responsible |
|---------------------|---|--------------------------|------------|------------|-------------------|---|
| Progress Monitoring | Students in Tier II and Tier III intervention are progressed monitored on a bi-weekly basis using AIMS web. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$1300 | District Psychologist, Tier II and Tier III Intervention teachers |

Comprehensive School Improvement Plan

Henry County Middle School

| | | | | | | |
|---------------------------------|---|--------------------------------|------------|------------|---------------|---|
| Progress Monitoring | Students in Tier II and Tier III intervention are progressed monitored on a bi-weekly basis using AIMS Web. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$1300 | District School Psychologist, Tier II Intervention Teachers, Tier III Intervention Teachers |
| College/Technical School Visits | Based upon interest on ILP, guidance counselor arranges college/technical visits for every 8th grade student. | Career Preparation/Orientation | 10/14/2016 | 10/14/2016 | \$1200 | Guidance Counselor, College/Career Coach, Youth Services Center |
| Total | | | | | \$3800 | |

Race to the Top

| Activity Name | Activity Description | Activity Type | Begin Date | End Date | Resource Assigned | Staff Responsible |
|-----------------------------------|---|--------------------------|------------|------------|-------------------|--|
| Tier II and Tier III Intervention | Students in Tier II intervention are using computer programs and researched based instructional strategies to help close the gap in their reading levels. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$2500 | Literacy Specialist, Tier II Intervention Teachers |
| Total | | | | | \$2500 | |

GRECC Race to the Top

| Activity Name | Activity Description | Activity Type | Begin Date | End Date | Resource Assigned | Staff Responsible |
|--------------------------|--|--------------------------|------------|------------|-------------------|--|
| Movers and Shakers II | An instructional literacy specialist will tutor identified students who are high novice/low apprentice one day per week to reduce novice KPREP scores. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$1000 | administration, literacy specialist |
| Professional Development | All math teachers, assistant principal and instructional coach were trained in teaching using the Conceptual Building Blocks model and also in the math workshop model through the Minds on Math workshop. | Professional Learning | 06/01/2016 | 05/31/2017 | \$16500 | Assistant superintendent, Administration, Instructional coach and teachers |
| Total | | | | | \$17500 | |

Phase II - KDE Assurances - Schools

Introduction

KDE Assurances - School

Assurances

| Label | Assurance | Response | Comment | Attachment |
|--------------------------------|--|-----------------|----------------|-------------------|
| Comprehensive Needs Assessment | The school conducted a comprehensive needs assessment, which included a review of academic achievement data for all students and assessed the needs of the school relative to each of the schoolwide program components. | Yes | | |

| Label | Assurance | Response | Comment | Attachment |
|------------------------|--|-----------------|--|-------------------|
| Core Academic Programs | The school planned and developed Schoolwide researchbased instructional reform strategies to strengthen the core academic program, increase the amount and quality of learning time, and provide additional support to all students. | Yes | Disciplinary Literacy and workshop model | |

| Label | Assurance | Response | Comment | Attachment |
|----------------------|--|-----------------|----------------|-------------------|
| Preschool Transition | The school planned preschool transition strategies and the implementation process. | N/A | | |

| Label | Assurance | Response | Comment | Attachment |
|---------------------------|--|-----------------|--|-------------------|
| Research-based Strategies | The school planned and developed schoolwide researchbased instructional strategies that provide additional instruction for students experiencing the greatest degree of difficulty mastering the state's academic achievement standards. | Yes | Disciplinary Literacy and workshop model | |

| Label | Assurance | Response | Comment | Attachment |
|---------------------------|--|-----------------|--|-------------------|
| Highly Qualified Teachers | The school planned strategies to recruit and retain highly qualified teachers. | Yes | Communicating with universities and new teacher induction program. | |

| Label | Assurance | Response | Comment | Attachment |
|----------------------------------|---|-----------------|----------------|-------------------|
| Title I, Part A Schoolwide Funds | The school allocated and spent Title I, Part A Schoolwide funds only on allowable programs and activities and maintained appropriate financial records in this regard on its Title I, Part A programs and activities. | Yes | | |

Comprehensive School Improvement Plan

Henry County Middle School

| Label | Assurance | Response | Comment | Attachment |
|----------------------|--|----------|-----------------------------|------------|
| Parental Involvement | The school planned or developed strategies to increase parental involvement in the design, implementation, evaluation and communication of assessment results of the Schoolwide activities, which included the development and implementation of a Parent Compact and a Parent Involvement Policy. | Yes | Parent compact, data nights | |

| Label | Assurance | Response | Comment | Attachment |
|---------------------|---|----------|---------|------------|
| Schoolwide Planning | The school incorporated the ten schoolwide planning criteria into the existing school improvement planning process. | Yes | | |

| Label | Assurance | Response | Comment | Attachment |
|--------------------------|--|----------|--|------------|
| Professional Development | The school planned or provided appropriate professional development activities for staff members who will be serving students. | Yes | Disciplinary Literacy and workshop model professional development. Minds on Math training for all math teachers. | |

| Label | Assurance | Response | Comment | Attachment |
|--------------------|---|----------|---------|------------|
| Comprehensive Plan | The school an annual evaluation that addresses the implementation of the comprehensive plan and student achievement results that will inform changes when needed. | Yes | | |

| Label | Assurance | Response | Comment | Attachment |
|--------------------------------|--|----------|---------------------------------------|------------|
| Comprehensive Needs Assessment | The school conducted a comprehensive needs assessment, which included a review of academic achievement data, and established objective criteria for identifying eligible Title I students. | Yes | We are a school-wide Title I program. | |

| Label | Assurance | Response | Comment | Attachment |
|--------------------------|---|----------|---------------------------------------|------------|
| Instructional Strategies | The school planned and developed research based instructional strategies to support and assist identified students. | Yes | We are a school-wide Title I program. | |

| Label | Assurance | Response | Comment | Attachment |
|--------------------------------|---|----------|---------------------------------------|------------|
| Targeted Assistance Activities | The school planned targeted assistance activities for identified students that coordinated and integrate with other federal, state, and local programs. | Yes | We are a school-wide Title I program. | |

| Label | Assurance | Response | Comment | Attachment |
|--------------------------------|--|----------|---------------------------------------|------------|
| Targeted Assistance Activities | The school planned targeted assistance activities for identified students that coordinate with and support the regular educational program so identified students have access to both. | Yes | We are a school-wide Title I program. | |

Comprehensive School Improvement Plan

Henry County Middle School

| Label | Assurance | Response | Comment | Attachment |
|-----------------------|--|----------|---------|------------|
| Schoolwide Activities | The school planned activities to coordinate and integrate with other federal, state, and local programs. | Yes | | |

| Label | Assurance | Response | Comment | Attachment |
|--------------------------------|--|----------|---------------------------------------|------------|
| Targeted Assistance Activities | The school planned or developed strategies to monitor and evaluate the success of targeted assistance activities with the identified students and will use the results of the evaluation to inform and improve instructional strategies and professional development activities. | Yes | We are a school-wide Title I program. | |

| Label | Assurance | Response | Comment | Attachment |
|------------------|---|----------|---------|------------|
| Highly Qualified | The school assigned paraprofessionals who met the requirements of Highly Qualified under ESEA to work with targeted assistance programs and activities. | Yes | | |

| Label | Assurance | Response | Comment | Attachment |
|-----------------------|--|----------|---------|------------|
| Federal Program Funds | The school allocated and spent federal program funds only on programs and activities for identified eligible students. The school maintained appropriate financial records on its Title I, Part A programs and activities. | Yes | | |

| Label | Assurance | Response | Comment | Attachment |
|----------------------|---|----------|---------|------------|
| Parental Involvement | The school planned or developed strategies to increase parental involvement in the design, implementation, and evaluation of the targeted assistance activities, which included the implementation of a Parent Compact and a Parent Involvement Policy. | Yes | | |

| Label | Assurance | Response | Comment | Attachment |
|------------------------------|--|----------|---------------------------------------|------------|
| Targeted Assistance Planning | The school incorporated the eight Targeted Assistance Planning components into the existing school improvement planning process. | Yes | We are a school-wide Title I program. | |

| Label | Assurance | Response | Comment | Attachment |
|--------------------------|---|----------|---------------------------------------|------------|
| Professional Development | The school planned or provided appropriate professional development activities for staff members who serve identified Title I students. | Yes | We are a school-wide Title I program. | |

Comprehensive School Improvement Plan

Henry County Middle School

| Label | Assurance | Response | Comment | Attachment |
|--------------------------------|--|----------|---------|------------|
| Comprehensive Improvement Plan | The school planned an annual evaluation that addressed the implementation of the comprehensive plan and student achievement results that informed changes when needed. | Yes | | |

| Label | Assurance | Response | Comment | Attachment |
|--------------|---|----------|--|------------|
| Transparency | The current school year Comprehensive School Improvement Plan (CSIP) is available for stakeholders to examine on our school website (provide the website link below). | Yes | www.henry.kyschools.us | |

| Label | Assurance | Response | Comment | Attachment |
|-----------------|---|----------|---------|------------|
| Teacher Quality | The school notifies parents when their child(ren) are taught for four or more consecutive weeks by teachers who are not highly qualified. | N/A | | |

| Label | Assurance | Response | Comment | Attachment |
|--------------------------|--|----------|---------|------------|
| Professional Development | The school provides professional development for staff based on a comprehensive needs assessment, which included a review of academic achievement data and additional criteria, to ensure all students are college and career ready. | Yes | | |

| Label | Assurance | Response | Comment | Attachment |
|----------------|--|----------|---------|------------|
| Ranking Report | The school ensures that if the Title I Ranking Report lists counselors, nurses, media, specialists or "other" staff for the school, there is documentation indicating this need in order to improve student achievement. | Yes | | |

| Label | Assurance | Response | Comment | Attachment |
|----------------|--|----------|---------|------------|
| Para-educators | The school ensures that all para-educators with instructional duties are under the direct supervision of a highly qualified classroom teacher and providing instruction rather than clerical work. | Yes | | |

| Label | Assurance | Response | Comment | Attachment |
|----------------|---|----------|---------|------------|
| Para-educators | The school ensures that all para-educators with instructional duties that involve targeted students are under the direct supervision of a highly qualified classroom teacher and providing instruction rather than clerical work. | Yes | | |

Comprehensive School Improvement Plan

Henry County Middle School

| Label | Assurance | Response | Comment | Attachment |
|--|---|----------|---------|------------|
| Para-educator Non-Instructional Duties | The school ensures that there is a schedule of non-instructional duties for para-educators demonstrating that the duties are on a limited basis only. | Yes | | |

| Label | Assurance | Response | Comment | Attachment |
|--|--|----------|---------|------------|
| Para-educator Non-Instructional Duties | The school scheduled non-instructional duties for para-educators working with targeted students demonstrating that the duties are on a limited basis only. | Yes | | |

| Label | Assurance | Response | Comment | Attachment |
|-----------------------|---|----------|---------|------------|
| Cap Size Requirements | The school met its cap size requirements without using Title I funds. | Yes | | |

| Label | Assurance | Response | Comment | Attachment |
|-----------------------|--|----------|---------|------------|
| Cap Size Requirements | The school met its cap size requirements without using Title II funds. | Yes | | |

Phase II - KDE Compliance and Accountability - Schools

Introduction

The process of Improvement Planning in Kentucky is used as the means of determining how schools and districts will plan to ensure that students reach proficiency and beyond by 2015. The process focuses school and district improvement efforts on student needs by bringing together all stakeholders to plan for improvement, by focusing planning efforts on priority needs and closing achievement gaps between subgroups of students, by building upon school and district capacity for high quality planning, and by making connections between the funds that flow into the district and the priority needs in schools.

Your school's plans for improvement must be based on careful and honest analysis of data, address all content areas, and clearly address gaps in student achievement.

Planning and Accountability Requirements

The school has identified specific strategies to address areas for improvement identified in the TELLKY Survey results.

Goal 1:

HCMS will retain 100% of teachers with 0-4 years experience who have not been non-renewed.

Measurable Objective 1:

collaborate to create a school culture that provides support for new teachers. by 07/15/2017 as measured by the percent of teachers retained..

Strategy1:

New Teacher Induction Program - Systems will be in place to provide support for new teachers.

Category: Professional Learning & Support

Research Cited: Researched based best practice strategy

| Activity - District New Teacher Induction Program | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|---------------------------|------------|------------|----------------------------|--------------------------|
| Prior to the beginning of the school year the district conducts a new teacher professional development day. The teachers learn about the important aspects of the districts operations. The new teachers in the district meet monthly with the assistant superintendent for any support that is necessary. | Recruitment and Retention | 07/24/2017 | 05/31/2018 | \$11000 - District Funding | Assistant superintendent |

| Activity - HCMS New Teacher Induction Program | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|---------------------------|------------|------------|---------------------------|---------------------------------------|
| New teachers in the building will be assigned a mentor teacher and will have a PD day to learn the day to day operations of HCMS. Teachers will meet frequently at the beginning of the school year to discuss support and share successes and concerns. Teachers will meet with the principal at the middle of the year to address any needs or concerns. | Recruitment and Retention | 08/01/2017 | 05/31/2018 | \$0 - No Funding Required | Administration and mentoring teachers |

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| Activity - Instructional Coach Support | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--|------------|------------|----------------------------|---|
| New teachers will be supported in their classrooms by an instructional coach. They will have a weekly guided planning session to develop lessons and implement strategies together. | Professional Learning Recruitment and Retention Academic Support Program | 08/01/2017 | 05/31/2018 | \$50000 - District Funding | Assistant superintendent and administration |

The school identified specific strategies to increase the average combined reading and math K-Prep proficiency scores.

Goal 1:

All students at Henry County Middle School will become proficient in mathematics.

Measurable Objective 1:

33% of Students with Disabilities students will demonstrate a proficiency level in Mathematics by 05/31/2017 as measured by Spring 2017 KPREP results.

Strategy1:

Content Enhancement - Special Education Teachers have one period per day to work with students with learning disabilities to close the gap between where they are and their current grade in the area of math.

Category: Continuous Improvement

Research Cited:

| Activity - Content Enhancement Period | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|---|
| Students with learning disabilities have one period per day to get extra assistance in math instruction to close the gap between their current instructional level and grade level expectations. During this period teachers focus on math and test taking strategies. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 - No Funding Required | Special Education Teachers, Special Education Director, Principal |

Strategy2:

Movers and Shakers II - Students with disabilities in math that are border line novice/apprentice will work with special education teacher on math skills and test taking strategies they are lacking to advance them to the next level.

Category: Continuous Improvement

Research Cited:

Comprehensive School Improvement Plan

Henry County Middle School

| Activity - Movers and Shakers II | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|---|
| Students with a disability in math will work weekly with a special education teacher on math skills they are lacking and test taking strategies. | Academic Support Program | 01/03/2017 | 05/31/2017 | \$0 - No Funding Required | administration, special education teacher |

Strategy3:

Proctor Pals - Students with a disability in math will work monthly with an assigned proctor pal to familiarize themselves with their proctor pal and for them to become an advocate for themselves on using their accommodations more effectively.

Category: Continuous Improvement

Research Cited:

| Activity - Proctor Pals | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--------------------------|------------|------------|---------------------------|---|
| Students with a disability in math will meet monthly with their proctor pal to familiarize themselves with them and to learn to be an advocate for themselves on using their accommodations more effectively. | Academic Support Program | 11/01/2016 | 05/31/2017 | \$0 - No Funding Required | administration, proctor pals, district special education director |

Measurable Objective 2:

55% of All Students will demonstrate a proficiency level in Mathematics by 05/31/2017 as measured by Spring 2017 KPREP results.

Strategy1:

Improving Tier I Instruction - Focusing on improving Tier I instruction through the implementation of the workshop model of instruction and teaching using strategies from the Conceptual Building Blocks professional development. Teachers will also use disciplinary literacy to teach reading/writing through the lens of mathematics.

Category: Continuous Improvement

Research Cited:

| Activity - Content Level WIT | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|-----------------------|------------|------------|---------------------------|---|
| Teachers meet bi-weekly with the instructional coach to focus on teaching using disciplinary literacy through the lens of their content, teaching using the workshop model, analyzing MAP data to make informed decisions on instructional practices. | Professional Learning | 08/10/2016 | 05/31/2017 | \$0 - No Funding Required | Administration, Instructional coach, and teachers |

| Activity - Professional Development | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|-----------------------|------------|------------|---------------------------------|--|
| All math teachers, assistant principal and instructional coach were trained in teaching using the Conceptual Building Blocks model and also in the math workshop model through the Minds on Math workshop. | Professional Learning | 06/01/2016 | 05/31/2017 | \$16500 - GRECC Race to the Top | Assistant superintendent, Administration, Instructional coach and teachers |

Comprehensive School Improvement Plan

Henry County Middle School

| Activity - Grade Level WIT Time | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|-----------------------|------------|------------|---------------------------|---|
| Grade level teams will meet weekly to focus on best practices of instruction such as workshop model, rigor, engagement, inquiry learning, disciplinary literacy, assessments, etc. | Professional Learning | 08/10/2016 | 05/31/2017 | \$0 - No Funding Required | Principal, Assistant Principal, Instructional Coach, Teachers |

| Activity - Administrative Walk-throughs | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|-----------------------|------------|------------|---------------------------|-------------------|
| Weekly walk-throughs by the administrators that provide specific feedback on improving the quality of daily instruction. | Professional Learning | 09/01/2016 | 05/31/2017 | \$0 - No Funding Required | Administrators |

| Activity - Teacher Learning Walks | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|-----------------------|------------|------------|---------------------------|---|
| On a monthly basis, during WIT time, teachers will observe lab classrooms exhibiting best practices to implement into their own instruction. | Professional Learning | 01/02/2017 | 05/31/2017 | \$0 - No Funding Required | Principal, Assistant Principal, Instructional Coach, and Teachers |

Strategy2:

Intervention - Students scoring in the bottom 25 percentile according to MAP data have been placed in a tiered intervention to receive additional support in mathematics.

Category: Continuous Improvement

Research Cited:

| Activity - Data Analysis | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|---|
| Literacy specialist and Instructional coach analyzed MAP and KPREP data to determine placements in interventions of students needing additional support in math throughout the year. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 - No Funding Required | Administration, Instructional coach, and Literacy specialist. |

| Activity - Progress Monitoring | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--------------------------|------------|------------|---------------------------|---|
| Students in Tier II and Tier III intervention are progressed monitored on a bi-weekly basis using AIMS web. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$1300 - District Funding | District Psychologist, Tier II and Tier III Intervention teachers |

| Activity - Tier II and Tier III Intervention | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--------------------------|------------|------------|-------------------------------|--|
| Students are placed in specific intervention class to help close the gaps in mathematics instruction through computer based programs and research based strategies. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$1500 - School Council Funds | Tier II and III intervention teachers. |

Measurable Objective 3:

10% of All Students will increase student growth from novice to apprentice or above in Mathematics by 05/31/2017 as measured by Spring 2017 KPREP results.

Comprehensive School Improvement Plan

Henry County Middle School

Strategy1:

Movers and Shakers - Principals, along with math specialists will work with individual students who are high novice/low apprentice one day per week to reduce novice KPREP scores in both areas.

Category: Continuous Improvement

Research Cited:

| Activity - Movers and Shakers Time | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|----------------------|
| A math teacher will tutor identified students who are high novice/low apprentice one day per week to reduce novice KPREP scores. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$0 - No Funding Required | Principals, Teachers |

Goal 2:

All students at Henry County Middle School will become proficient readers.

Measurable Objective 1:

10% of All Students will increase student growth from novice to apprentice or above in Reading by 05/31/2017 as measured by Spring 2017 KPREP results.

Strategy1:

Movers and Shakers II - Literacy Specialist will work weekly with students who are borderline novice/apprentice on skills they are lacking to advance them to the next level.

Category: Continuous Improvement

Research Cited:

| Activity - Movers and Shakers II | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|--------------------------------|-------------------------------------|
| An instructional literacy specialist will tutor identified students who are high novice/low apprentice one day per week to reduce novice KPREP scores. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$1000 - GRECC Race to the Top | administration, literacy specialist |

Measurable Objective 2:

61% of All Students will demonstrate a proficiency level in Reading by 05/20/2016 as measured by Spring 2017 KPREP results.

Strategy1:

Professional Learning Communities - Teachers will meet weekly in grade level PLCs to focus on improving Tier I instruction. Teachers in content level PLCs will meet monthly to analyze data, assessments, and make plans for improvement.

Category: Professional Learning & Support

Research Cited:

Comprehensive School Improvement Plan

Henry County Middle School

| Activity - Weekly #WIT Time | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|-----------------------|------------|------------|---------------------------|---|
| Grade level teams will meet weekly to focus on best practices of instruction such as workshop model, rigor, engagement, inquiry learning, literacy strategies, assessments, etc. | Professional Learning | 08/31/2016 | 05/31/2017 | \$0 - No Funding Required | Principal, Assistant Principal, Instructional Coach |

| Activity - Teacher Learning Walks | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|-----------------------|------------|------------|---------------------------|---|
| On a monthly basis, during #Wit Time, teachers will observe model labs exhibiting best practices in literacy to implement into their own instruction. | Professional Learning | 08/10/2016 | 05/31/2017 | \$0 - No Funding Required | Principal, Assistant Principal, instructional coach, model lab teachers |

| Activity - Content #WIT Time | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|-----------------------|------------|------------|---------------------------|---|
| Content teachers will meet on a monthly basis to analyze assessment items, student data, and to make continuous plans for improvement. | Professional Learning | 08/31/2016 | 05/31/2017 | \$0 - No Funding Required | Principal, Assistant Principal, Instructional Coach |

Strategy2:

Intervention - All students who are in the 25 percentile or below, as measured by MAP data or novice on previous year's KPREP, have been placed in a tiered intervention to receive additional support in reading.

Category: Continuous Improvement

Research Cited:

| Activity - Tier II and Tier III Intervention | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--------------------------|------------|------------|--------------------------|--|
| Students in Tier II intervention are using computer programs and researched based instructional strategies to help close the gap in their reading levels. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$2500 - Race to the Top | Literacy Specialist, Tier II Intervention Teachers |

| Activity - Data Analysis | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--------------------------|------------|------------|---------------------------|--------------------------------|
| Principal and literacy specialist analyze MAP and KPREP data to determine placement in interventions of students needing additional support in reading throughout the year. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 - No Funding Required | Principal, Literacy Specialist |

| Activity - Progress Monitoring | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--------------------------|------------|------------|---------------------------|---|
| Students in Tier II and Tier III intervention are progressed monitored on a bi-weekly basis using AIMS Web. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$1300 - District Funding | District School Psychologist, Tier II Intervention Teachers, Tier III Intervention Teachers |

Measurable Objective 3:

Comprehensive School Improvement Plan

Henry County Middle School

37% of Students with Disabilities students will demonstrate a proficiency level in Reading by 05/31/2017 as measured by Spring 2017 KPREP results.

Strategy1:

Content Enhancement - Special Education Teachers have one period per day to work with students with learning disabilities to close the gap between where they are and their current grade in the area of reading.

Category: Continuous Improvement

Research Cited:

| Activity - Content Enhancement Period | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|---|
| Students with learning disabilities have one period today to get extra assistance in reading instruction to close the gap between their current instructional level and grade level expectations. During this period teachers focus on reading and test taking strategies. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 - No Funding Required | Special Education Teachers, Principal, Special Education Director |

Strategy2:

Proctor Pals - Students with disabilities will meet with proctor pals on a monthly basis to familiarize themselves with their testing partner and to advocate for themselves on adequately using their accommodations during a testing situation.

Category: Continuous Improvement

Research Cited:

| Activity - Procotor Pals | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|---|
| Students receiving testing accommodations will meet with their proctor pals on a monthly basis to familiarize themselves with their testing buddy and to learn to advocate for themselves for using their accommodations most effectively. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$0 - No Funding Required | administration, director of special education, proctor pals |

Strategy3:

Movers and Shakers - Special Education Students who are border line novice/apprentice will be in a small group weekly to get the extra support that they need to progress to the next level.

Category: Continuous Improvement

Research Cited:

| Activity - Movers and Shakers | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|---------------------------------------|
| Special education students who are border line novice/apprentice will meet weekly with special education teacher to focus on test taking strategies to advance them to the next level. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$0 - No Funding Required | administration and reading specialist |

Comprehensive School Improvement Plan

Henry County Middle School

All children-were screened for kindergarten readiness. If yes, name the assessment.

N/A (this question does not apply)

The school identified specific strategies to increase the percentage of students who are Kindergarten ready.

N/A (this question does not apply)

The school identified specific K-3 strategies to increase the average 3rd grade math and reading combined K-Prep proficiency scores.

N/A (this question does not apply)

The school identified specific strategies to address subgroup achievement gaps.

Goal 1:

All students at Henry County Middle School will become proficient in mathematics.

Measurable Objective 1:

55% of All Students will demonstrate a proficiency level in Mathematics by 05/31/2017 as measured by Spring 2017 KPREP results.

Strategy1:

Improving Tier I Instruction - Focusing on improving Tier I instruction through the implementation of the workshop model of instruction and teaching using strategies from the Conceptual Building Blocks professional development. Teachers will also use disciplinary literacy to teach reading/writing through the lens of mathematics.

Category: Continuous Improvement

Research Cited:

| Activity - Content Level WIT | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|-----------------------|------------|------------|---------------------------|---|
| Teachers meet bi-weekly with the instructional coach to focus on teaching using disciplinary literacy through the lens of their content, teaching using the workshop model, analyzing MAP data to make informed decisions on instructional practices. | Professional Learning | 08/10/2016 | 05/31/2017 | \$0 - No Funding Required | Administration, Instructional coach, and teachers |

| Activity - Professional Development | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|-----------------------|------------|------------|---------------------------------|--|
| All math teachers, assistant principal and instructional coach were trained in teaching using the Conceptual Building Blocks model and also in the math workshop model through the Minds on Math workshop. | Professional Learning | 06/01/2016 | 05/31/2017 | \$16500 - GRECC Race to the Top | Assistant superintendent, Administration, Instructional coach and teachers |

Comprehensive School Improvement Plan

Henry County Middle School

| Activity - Administrative Walk-throughs | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|-----------------------|------------|------------|---------------------------|-------------------|
| Weekly walk-throughs by the administrators that provide specific feedback on improving the quality of daily instruction. | Professional Learning | 09/01/2016 | 05/31/2017 | \$0 - No Funding Required | Administrators |

| Activity - Grade Level WIT Time | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|-----------------------|------------|------------|---------------------------|---|
| Grade level teams will meet weekly to focus on best practices of instruction such as workshop model, rigor, engagement, inquiry learning, disciplinary literacy, assessments, etc. | Professional Learning | 08/10/2016 | 05/31/2017 | \$0 - No Funding Required | Principal, Assistant Principal, Instructional Coach, Teachers |

| Activity - Teacher Learning Walks | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|-----------------------|------------|------------|---------------------------|---|
| On a monthly basis, during WIT time, teachers will observe lab classrooms exhibiting best practices to implement into their own instruction. | Professional Learning | 01/02/2017 | 05/31/2017 | \$0 - No Funding Required | Principal, Assistant Principal, Instructional Coach, and Teachers |

Strategy2:

Intervention - Students scoring in the bottom 25 percentile according to MAP data have been placed in a tiered intervention to receive additional support in mathematics.

Category: Continuous Improvement

Research Cited:

| Activity - Data Analysis | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|---|
| Literacy specialist and Instructional coach analyzed MAP and KPREP data to determine placements in interventions of students needing additional support in math throughout the year. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 - No Funding Required | Administration, Instructional coach, and Literacy specialist. |

| Activity - Tier II and Tier III Intervention | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--------------------------|------------|------------|-------------------------------|--|
| Students are placed in specific intervention class to help close the gaps in mathematics instruction through computer based programs and research based strategies. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$1500 - School Council Funds | Tier II and III intervention teachers. |

| Activity - Progress Monitoring | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--------------------------|------------|------------|---------------------------|---|
| Students in Tier II and Tier III intervention are progressed monitored on a bi-weekly basis using AIMS web. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$1300 - District Funding | District Psychologist, Tier II and Tier III Intervention teachers |

Measurable Objective 2:

Comprehensive School Improvement Plan

Henry County Middle School

10% of All Students will increase student growth from novice to apprentice or above in Mathematics by 05/31/2017 as measured by Spring 2017 KPREP results.

Strategy1:

Movers and Shakers - Principals, along with math specialists will work with individual students who are high novice/low apprentice one day per week to reduce novice KPREP scores in both areas.

Category: Continuous Improvement

Research Cited:

| Activity - Movers and Shakers Time | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|----------------------|
| A math teacher will tutor identified students who are high novice/low apprentice one day per week to reduce novice KPREP scores. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$0 - No Funding Required | Principals, Teachers |

Measurable Objective 3:

33% of Students with Disabilities students will demonstrate a proficiency level in Mathematics by 05/31/2017 as measured by Spring 2017 KPREP results.

Strategy1:

Proctor Pals - Students with a disability in math will work monthly with an assigned proctor pal to familiarize themselves with their proctor pal and for them to become an advocate for themselves on using their accommodations more effectively.

Category: Continuous Improvement

Research Cited:

| Activity - Proctor Pals | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--------------------------|------------|------------|---------------------------|---|
| Students with a disability in math will meet monthly with their proctor pal to familiarize themselves with them and to learn to be an advocate for themselves on using their accommodations more effectively. | Academic Support Program | 11/01/2016 | 05/31/2017 | \$0 - No Funding Required | administration, proctor pals, district special education director |

Strategy2:

Movers and Shakers II - Students with disabilities in math that are border line novice/apprentice will work with special education teacher on math skills and test taking strategies they are lacking to advance them to the next level.

Category: Continuous Improvement

Research Cited:

| Activity - Movers and Shakers II | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|---|
| Students with a disability in math will work weekly with a special education teacher on math skills they are lacking and test taking strategies. | Academic Support Program | 01/03/2017 | 05/31/2017 | \$0 - No Funding Required | administration, special education teacher |

Comprehensive School Improvement Plan

Henry County Middle School

Strategy3:

Content Enhancement - Special Education Teachers have one period per day to work with students with learning disabilities to close the gap between where they are and their current grade in the area of math.

Category: Continuous Improvement

Research Cited:

| Activity - Content Enhancement Period | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|---|
| Students with learning disabilities have one period per day to get extra assistance in math instruction to close the gap between their current instructional level and grade level expectations. During this period teachers focus on math and test taking strategies. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 - No Funding Required | Special Education Teachers, Special Education Director, Principal |

Goal 2:

All students at Henry County Middle School will become proficient readers.

Measurable Objective 1:

37% of Students with Disabilities students will demonstrate a proficiency level in Reading by 05/31/2017 as measured by Spring 2017 KPREP results.

Strategy1:

Proctor Pals - Students with disabilities will meet with proctor pals on a monthly basis to familiarize themselves with their testing partner and to advocate for themselves on adequately using their accommodations during a testing situation.

Category: Continuous Improvement

Research Cited:

| Activity - Procotor Pals | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|---|
| Students receiving testing accommodations will meet with their proctor pals on a monthly basis to familiarize themselves with their testing buddy and to learn to advocate for themselves for using their accommodations most effectively. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$0 - No Funding Required | administration, director of special education, proctor pals |

Strategy2:

Movers and Shakers - Special Education Students who are border line novice/apprentice will be in a small group weekly to get the extra support that they need to progress to the next level.

Category: Continuous Improvement

Research Cited:

Comprehensive School Improvement Plan

Henry County Middle School

| Activity - Movers and Shakers | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|---------------------------------------|
| Special education students who are border line novice/apprentice will meet weekly with special education teacher to focus on test taking strategies to advance them to the next level. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$0 - No Funding Required | administration and reading specialist |

Strategy3:

Content Enhancement - Special Education Teachers have one period per day to work with students with learning disabilities to close the gap between where they are and their current grade in the area of reading.

Category: Continuous Improvement

Research Cited:

| Activity - Content Enhancement Period | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|---|
| Students with learning disabilities have one period today to get extra assistance in reading instruction to close the gap between their current instructional level and grade level expectations. During this period teachers focus on reading and test taking strategies. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 - No Funding Required | Special Education Teachers, Principal, Special Education Director |

Measurable Objective 2:

10% of All Students will increase student growth from novice to apprentice or above in Reading by 05/31/2017 as measured by Spring 2017 KPREP results.

Strategy1:

Movers and Shakers II - Literacy Specialist will work weekly with students who are borderline novice/apprentice on skills they are lacking to advance them to the next level.

Category: Continuous Improvement

Research Cited:

| Activity - Movers and Shakers II | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|--------------------------------|-------------------------------------|
| An instructional literacy specialist will tutor identified students who are high novice/low apprentice one day per week to reduce novice KPREP scores. | Academic Support Program | 01/02/2017 | 05/31/2017 | \$1000 - GRECC Race to the Top | administration, literacy specialist |

Measurable Objective 3:

61% of All Students will demonstrate a proficiency level in Reading by 05/20/2016 as measured by Spring 2017 KPREP results.

Strategy1:

Intervention - All students who are in the 25 percentile or below, as measured by MAP data or novice on previous year's KPREP, have been placed in a tiered intervention to receive additional support in reading.

Category: Continuous Improvement

Comprehensive School Improvement Plan

Henry County Middle School

Research Cited:

| Activity - Data Analysis | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--------------------------|------------|------------|---------------------------|--------------------------------|
| Principal and literacy specialist analyze MAP and KPREP data to determine placement in interventions of students needing additional support in reading throughout the year. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$0 - No Funding Required | Principal, Literacy Specialist |

| Activity - Tier II and Tier III Intervention | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--------------------------|------------|------------|--------------------------|--|
| Students in Tier II intervention are using computer programs and researched based instructional strategies to help close the gap in their reading levels. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$2500 - Race to the Top | Literacy Specialist, Tier II Intervention Teachers |

| Activity - Progress Monitoring | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--------------------------|------------|------------|---------------------------|---|
| Students in Tier II and Tier III intervention are progressed monitored on a bi-weekly basis using AIMS Web. | Academic Support Program | 08/10/2016 | 05/31/2017 | \$1300 - District Funding | District School Psychologist, Tier II Intervention Teachers, Tier III Intervention Teachers |

Strategy2:

Professional Learning Communities - Teachers will meet weekly in grade level PLCs to focus on improving Tier I instruction. Teachers in content level PLCs will meet monthly to analyze data, assessments, and make plans for improvement.

Category: Professional Learning & Support

Research Cited:

| Activity - Teacher Learning Walks | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|-----------------------|------------|------------|---------------------------|---|
| On a monthly basis, during #Wit Time, teachers will observe model labs exhibiting best practices in literacy to implement into their own instruction. | Professional Learning | 08/10/2016 | 05/31/2017 | \$0 - No Funding Required | Principal, Assistant Principal, instructional coach, model lab teachers |

| Activity - Content #WIT Time | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|-----------------------|------------|------------|---------------------------|---|
| Content teachers will meet on a monthly basis to analyze assessment items, student data, and to make continuous plans for improvement. | Professional Learning | 08/31/2016 | 05/31/2017 | \$0 - No Funding Required | Principal, Assistant Principal, Instructional Coach |

| Activity - Weekly #WIT Time | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|-----------------------|------------|------------|---------------------------|---|
| Grade level teams will meet weekly to focus on best practices of instruction such as workshop model, rigor, engagement, inquiry learning, literacy strategies, assessments, etc. | Professional Learning | 08/31/2016 | 05/31/2017 | \$0 - No Funding Required | Principal, Assistant Principal, Instructional Coach |

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The school identified specific strategies to increase the average freshman graduation rate.

Goal 1:

All students at Henry County Middle School will be provided opportunities to help them reach college/career readiness.

Measurable Objective 1:

100% of All Students will achieve college and career readiness opportunities in Career & Technical by 05/31/2017 as measured by the students ILP.

Strategy1:

College/Career Awareness - Students will be given numerous opportunities throughout their time as a HCMS student to explore various college and career options for their future.

Category: Career Readiness Pathways

Research Cited:

| Activity - Grade Level Data Nights | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|---|
| Grade Level Data Nights are planned and take place for teachers to go over KPREP and MAP test scores with students and parents. Parents also have the opportunity of learn more about their child's ILP and options for high school. | Academic Support Program | 11/07/2016 | 11/17/2016 | \$0 - No Funding Required | Principals, Grade Level Teachers, Youth Services Center |

| Activity - College/Technical School Visits | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|--------------------------------|------------|------------|---------------------------|---|
| Based upon interest on ILP, guidance counselor arranges college/technical visits for every 8th grade student. | Career Preparation/Orientation | 10/14/2016 | 10/14/2016 | \$1200 - District Funding | Guidance Counselor, College/Career Coach, Youth Services Center |

| Activity - Career Pathway Shadowing Day | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------------|------------|------------|---------------------------|---|
| Middle and high school counselors plan a day for our 8th grade students to go and shadow career pathway classes for them to gain knowledge of the pathway/s they might be interested in perusing as a high school student. | Career Preparation/Orientation | 01/02/2017 | 03/31/2017 | \$0 - No Funding Required | Middle School Guidance Counselor, High School Guidance Counselor, Youth Services Center |

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| Activity - ILEAD ACADEMY Shadowing Day | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|---------------------------------|------------|------------|---------------------------|-----------------------------------|
| Students interested in perusing the high school route of ILEAD Academy spent a day shadowing a former HCMS student to gather more information about this program in order for them to make a more educated decision about applying. | Career Preparation/ Orientation | 01/17/2017 | 02/28/2017 | \$0 - No Funding Required | Principal, ILEAD Academy Director |

| Activity - ILP | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|---------------------------------|------------|------------|---------------------------|--------------------|
| Guided by our guidance counselor, each year students update their ILP information learning more about careers that match their interest. | Career Preparation/ Orientation | 09/01/2016 | 05/31/2017 | \$0 - No Funding Required | Guidance Counselor |

The school identified specific strategies to increase the percentage of students who are college and career ready.

Goal 1:

All students at Henry County Middle School will be provided opportunities to help them reach college/career readiness.

Measurable Objective 1:

100% of All Students will achieve college and career readiness opportunities in Career & Technical by 05/31/2017 as measured by the students ILP.

Strategy1:

College/Career Awareness - Students will be given numerous opportunities throughout their time as a HCMS student to explore various college and career options for their future.

Category: Career Readiness Pathways

Research Cited:

| Activity - Grade Level Data Nights | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|--------------------------|------------|------------|---------------------------|---|
| Grade Level Data Nights are planned and take place for teachers to go over KPREP and MAP test scores with students and parents. Parents also have the opportunity of learn more about their child's ILP and options for high school. | Academic Support Program | 11/07/2016 | 11/17/2016 | \$0 - No Funding Required | Principals, Grade Level Teachers, Youth Services Center |

| Activity - College/Technical School Visits | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|---------------------------------|------------|------------|---------------------------|---|
| Based upon interest on ILP, guidance counselor arranges college/technical visits for every 8th grade student. | Career Preparation/ Orientation | 10/14/2016 | 10/14/2016 | \$1200 - District Funding | Guidance Counselor, College/Career Coach, Youth Services Center |

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| Activity - ILEAD ACADEMY Shadowing Day | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|---|---------------------------------|------------|------------|---------------------------|-----------------------------------|
| Students interested in perusing the high school route of ILEAD Academy spent a day shadowing a former HCMS student to gather more information about this program in order for them to make a more educated decision about applying. | Career Preparation/ Orientation | 01/17/2017 | 02/28/2017 | \$0 - No Funding Required | Principal, ILEAD Academy Director |

| Activity - Career Pathway Shadowing Day | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|---------------------------------|------------|------------|---------------------------|---|
| Middle and high school counselors plan a day for our 8th grade students to go and shadow career pathway classes for them to gain knowledge of the pathway/s they might be interested in perusing as a high school student. | Career Preparation/ Orientation | 01/02/2017 | 03/31/2017 | \$0 - No Funding Required | Middle School Guidance Counselor, High School Guidance Counselor, Youth Services Center |

| Activity - ILP | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|---------------------------------|------------|------------|---------------------------|--------------------|
| Guided by our guidance counselor, each year students update their ILP information learning more about careers that match their interest. | Career Preparation/ Orientation | 09/01/2016 | 05/31/2017 | \$0 - No Funding Required | Guidance Counselor |

The school identified specific strategies to increase the percentage of distinguished programs in the arts and humanities, PLC/CS and writing.

Goal 1:

All students at Henry County Middle School will become proficient readers.

Measurable Objective 1:

61% of All Students will demonstrate a proficiency level in Reading by 05/20/2016 as measured by Spring 2017 KPREP results.

Strategy1:

Professional Learning Communities - Teachers will meet weekly in grade level PLCs to focus on improving Tier I instruction. Teachers in content level PLCs will meet monthly to analyze data, assessments, and make plans for improvement.

Category: Professional Learning & Support

Research Cited:

| Activity - Content #WIT Time | Activity Type | Begin Date | End Date | Funding Amount & Source | Staff Responsible |
|--|-----------------------|------------|------------|---------------------------|---|
| Content teachers will meet on a monthly basis to analyze assessment items, student data, and to make continuous plans for improvement. | Professional Learning | 08/31/2016 | 05/31/2017 | \$0 - No Funding Required | Principal, Assistant Principal, Instructional Coach |

Narrative:

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All content level teachers, as well as our choir, band, and arts and humanities teacher are required to keep an online portfolio of how they are integrating the arts into their specific content to meet the requirements of the program review. We also created an elective schedule that allowed more student choice in the areas under the program reviews.

Executive Summary

Introduction

Every school has its own story to tell. The context in which teaching and learning takes place influences the processes and procedures by which the school makes decisions around curriculum, instruction, and assessment. The context also impacts the way a school stays faithful to its vision. Many factors contribute to the overall narrative such as an identification of stakeholders, a description of stakeholder engagement, the trends and issues affecting the school, and the kinds of programs and services that a school implements to support student learning.

The purpose of the Executive Summary (ES) is to provide a school with an opportunity to describe in narrative form the strengths and challenges it encounters. By doing so, the public and members of the school community will have a more complete picture of how the school perceives itself and the process of self-reflection for continuous improvement. This summary is structured for the school to reflect on how it provides teaching and learning on a day to day basis.

Description of the School

Describe the school's size, community/communities, location, and changes it has experienced in the last three years. Include demographic information about the students, staff, and community at large. What unique features and challenges are associated with the community/communities the school serves?

Henry County Middle School is a 6th through 8th grade school of consistently just below 500 students in rural Henry County. Over the past few years we have had a change in administration and have hired many young teachers straight out of college. We are a Title I school with over 50% of our students on free / reduced lunch. The student population is fairly homogeneous with a small percentage of students falling under a minority student group (just below 9%). There is not a high level of community education. Most adults in the community have not completed their education beyond high school. This makes it difficult to sell the value of education to the constituents. The county is geographically large but sparse in many areas in population. This makes transportation an issue if the school wants to have any after-school academic enhancements.

School's Purpose

Provide the school's purpose statement and ancillary content such as mission, vision, values, and/or beliefs. Describe how the school embodies its purpose through its program offerings and expectations for students.

At HCMS, the staff talked a great deal about our important mission:

Henry County Middle School will provide a safe, secure and challenging school environment that prepares an increasing number of students for success in rigorous high school courses; students achieve growth in literacy and numeracy skills that leads to graduation from high school and the necessity for college and / or technical training. This is a challenging mission and one we do not take lightly. It takes a vision to make this mission a reality. Our vision: Empowered educators equipping students to be independent learners and thinkers who use the experience to make their goals a reality. So how do we in the middle school accomplish this (safe, secure, challenging, growth, equipping independence, thinkers)?

(1) Teachers

We hire the best teachers that have the skills to teach individual students in a way that fits those students' needs, all the while engaging these different learners in a class of thirty (of different shapes, sizes and abilities). We have numerous teachers with elementary backgrounds. Why is this important? We want our teachers to maintain that delicate balance of knowing their content but also really knowing their kids. We want teachers to challenge "all" students to be independent thinkers. The "all" part can be tough in a thirty student classroom. This means teachers take an elementary mindset by having learning centers, pair-sharing and project-based learning. Creating smaller groupings of students allows more thinking, processing and sharing time for more kids. Current teacher efforts with personalization of students' education, from self-paced learning to cross-curricular assignments and project-based learning, creates student ownership in the overall process. At HCMS we have excellent teachers. They are the driving forces to getting students what they need in terms of their education.

2) Teamwork

The one-teacher classroom, the elementary mindset, does have its advantages. How can we in the middle get to know our kids when the kids see so many different teachers each day? Teacher teaming at the grade levels plays an important part in knowing our kids. At each grade level, there is a seven teacher team: two language arts, two math, a science, a social studies and a special education co-teacher. The team has common planning time to talk about kids needs, plan together and look at data (an underrated process that is needed to see where kids are and where kids need to be). Teaching teams have an intervention / enrichment class period that is flexible for kids. Teachers have more of a say in where kids go and what supports kids get. The more teachers an individual student sees, the more difficulty in maintaining consistency. To combat this, HCMS teachers spent time working with both the Leader in Me and Discovery model of behavioral interventions. This creates a common language and common skills. Students talk about the 6 "P's" (Prompt, Prepared, Polite, Productive, Participating and Positive Attitudes) and seven habits and are asked if they are "attending" to the task at hand if struggling to be in the moment during instruction. Grade level teams work together to get kids on the same page to increase focus of learning and reduce the learning distraction of policing behavior. There is even a behavior interventionist on staff this year to provide support to the grade level teams and support to individual students that need more assistance in monitoring and managing behaviors.

(3) Looking Ahead

Students in high school should not be the only ones to be thinking towards the future. HCMS wants its kids to be college and career ready.

What does that look like to thirteen and fourteen year-olds or even preteens? It means working with the high school so our kids know what to
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expect and what high school can do for them to make their long-term goals realities. It is about giving middle school students the opportunities to advance at their own pace even getting high school credits as an eighth grader. Our students are provided the opportunity to be selected for the ILEAD Academy which is geared towards students wanting to pursue a career in the engineering field. It's about developing an individual learning plan (ILP) in the middle school and seeing that it can be used for years to come as a resume builder, reference sheet, a tool to research what colleges and universities are the best fit for a student's career interests and so much more.

Notable Achievements and Areas of Improvement

Describe the school's notable achievements and areas of improvement in the last three years. Additionally, describe areas for improvement that the school is striving to achieve in the next three years.

We strive to create a community of thinkers in our middle school. We want students at all levels (not meeting academic standards, meeting academic standards and exceeding academic standards) to grow as learners. The students cannot be empowered without the teachers being empowered. This means solidifying grade-level teaching teams, creating a schedule that allows common planning for these team members and giving teachers more opportunities to intervene with students during an average school day.

Although we saw significant gains in our overall score last year (+8), over the last three years our scores have remained constant; however, we are not moving fast enough when it comes to academic gains. We have worked to educate our stakeholders (teachers, parents and students) on the importance of education and success in the common core standards. We have continued to develop our use of MAP as an interrum assessment. With each of the three MAP testing sessions per year, we have focused on student goal setting and understanding their results. We have had Data Nights where we go over individual scores with parents and students and discuss the importance of academic achievement as it pertains to transitions to high school.

Over the next three years, we want to continue to strive in creating our community of thinkers. A majority of the staff is trained in the Thinking Strategies (workshop) model. We want to enlarge that scope as far as best practices and see improvements/ increases in student ownership and the quality of the work they produce. We also dedicate our weekly PLC time to focus on best practice strategies including disciplinary literacy workshop model, etc. to be implemented into classrooms.

Additional Information

Provide any additional information you would like to share with the public and community that were not prompted in the previous sections.

Henry County Middle School is working hard to ensure that all children are successful and ready for life transitions.